

Classification: Open	Decision Type: N/a
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Report to:	Audit Committee	Meeting Date: 29 October 2024
Subject:	Corporate Risk Register	
Report of	Section 151 Officer	

Summary

Risk Management is a key part of Bury Council’s Code of Corporate Governance and underpins its system of internal control.

The Audit Committee are tasked with the responsibility of reviewing and scrutinising risks where the impact has the potential to disrupt achievement of the Council’s priorities. This is achieved by regular review and their seeking assurance that appropriate controls are implemented to manage these risks.

This report provides an updated position with regards to the risks identified and assessed on the Council’s Corporate Risk Register. These risks have been considered by the Executive Team as those with the potential to disrupt the Council’s strategic objectives and service delivery.

A total of **24** risks are present on the Corporate Risk Register and have been identified as those of a genuine corporate nature and are summarised as follows:

16 risks are currently rated as Significant (risk score 15-25)

8 risks are currently rated as High (risk score 8-12)

- **1** has increased in score
- **0** have decreased in score
- **20** have remained static
- **2** have been newly introduced
- **1** is proposed for closure

Recommendation(s)

1. Members note this report;
2. Receive the Corporate Risk Register at Appendix A;
3. Review the Risk Matrix presented at Appendix B;
4. Review the information presented;
5. Review, analyse and discuss the Deep Dive Report at Appendix C;
6. Determine whether the level of assurance provided against the risks is sufficient;
7. Approve the proposal that the deep dive of CR19 – Financial Capacity is provided at the next meeting of the Audit Committee;
8. Approve the closure of CR32 – General Election, and
9. Select a further risk to receive a “Deep Dive” review to be presented at the next meeting of the Audit Committee.

Report Author and Contact Details:

Name: Louise Kirkman
Position: Risk Manager
Department: Fraud, Audit, Insurance & Risk
E-mail: l.kirkman@bury.gov.uk

Background

The Corporate Risk Register is routinely presented to Audit Committee. This report provides an update on the work progressed to date and demonstrates that efforts are ongoing to embed a culture of good risk management across the Council.

Key Considerations

The work progressed in the last quarter reflects progress toward providing the Audit Committee with adequate assurance of dynamic corporate risk management. The Corporate Risk Register represents a collation of risks identified and assessed as significant risks to Bury Council.

The following heat maps reflect the current and target risk profile in respect to those risks on the appended register:

Current

Impact	5		3	4	5	4
	4			5	2	1
	3					
	2					
	1					
		1	2	3	4	5
		Likelihood				

Target

Impact	5	1	6	3		
	4	1	7	5		
	3			1		
	2					
	1					
		1	2	3	4	5
		Likelihood				

Community impact/ Contribution to the Bury 2030 Strategy

Ensuring compliance with Financial Procedures and Policies

Equality Impact and considerations:

24. Under section 149 of the Equality Act 2010, the 'general duty' on public authorities is set out as follows:

A public authority must, in the exercise of its functions, have due regard to the need to -

- (a) *eliminate discrimination, harassment, victimisation and any other conduct that is prohibited by or under this Act;*
- (b) *advance equality of opportunity between persons who share a relevant protected characteristic and persons who do not share it;*
- (c) *foster good relations between persons who share a relevant protected characteristic and persons who do not share it.*

25. *The public sector equality duty (specific duty) requires us to consider how we can positively contribute to the advancement of equality and good relations and demonstrate that we are paying 'due regard' in our decision making in the design of policies and in the delivery of services.*

Assessment and Mitigation of Risk:

The following risks apply to the decision:

Risk / opportunity	Mitigation
<ul style="list-style-type: none"> • Failure to identify and own major risks that may prevent the Council from achieving one or more of its objectives. • Failure to ensure that the major risks are being managed. 	<ul style="list-style-type: none"> • Review of risk management arrangements at Corporate level. • Review of the Council's risk management strategy and arrangements for the maintenance of risk registers. • Review the associated information management system and reporting arrangements. • Regular review of a Corporate Risk Register in alignment with the revised risk management strategy.

Consultation:

N/a

Legal Implications:

The Council constitution sets out that the Audit Committee is responsible for providing assurance on the Council's audit, governance (including risk management and information governance) and financial processes in accordance with the functions scheme. Under the Account and Audit Regulations 2015, Authorities must undertake an effective internal audit to evaluate the effectiveness of their risk management, control and governance processes. Consideration must be given to the Public Sector Internal Audit Standards (PSIAS) and sector specific guidance.

Financial Implications:

Mitigating some of the risks may require financial resources and a number of risks are around organisational and services financial resilience.

Background papers:

- Corporate Risk Register at Appendix A;
- Risk Matrix at Appendix B;
- Deep Dive Reports at Appendix C.

Please include a glossary of terms, abbreviations and acronyms used in this report.

Term	Meaning
BGI	Business Growth and Infrastructure Department
CC	Corporate Core Department
CYP	Children and Young People's Department
H&C	Health & Care Department
FIN	Corporate Core Finance Department
OPS	Operations Department

Risk Register Update

1. Introduction

- 1.1. This report provides an updated position in respect to those risks that have been identified and assessed as significant risks to Bury Council, collectively referred to as the Corporate Risk Register.
- 1.2. The report presents the risk position and status as at 20th September 2024 and is the second report for the current financial year.

2. Background

- 2.1. Following revision to the Council's approach to Risk Management, the Executive Team were tasked with developing a risk register that would capture events and circumstances which had the potential to disrupt the Council's ability to meet its strategic and operational objectives.
- 2.2. The Corporate Risk Register is at Appendix A. This repository captures the Council's key strategic risks agreed by the Executive Team and categorised as warranting regular scrutiny to help the Council minimise future risks and adverse implications. Additionally, it details the existing controls that provide some level of assurance and identifies planned actions being undertaken to mitigate these risks.
- 2.3. Assessment of each risk has been performed in accordance with the Risk Matrix, introduced within the Council's Risk Management Strategy, attached at Appendix B for ease.

3. Corporate Risk Register

- 3.1. The Corporate Risk Register captures risks identified as significant to delivery of the Council's key objectives, irrespective of their current scoring.
- 3.2. There are currently 24 risks on the Corporate Risk Register which have all been reviewed by the Risk Owner during the last period and assessed to: update the progression of mitigating actions; consider the level of assurance provided by existing controls; and re-evaluate both the likelihood and impact, in order to determine whether the risk score should be increased, decreased or remain static.
- 3.3. To assist members of the Audit Committee in understanding each risk, a risk description has been added to the Corporate Risk Register at this review.
- 3.4. An inherent risk score has also been added to the Corporate Risk Register which reflects the level of risk that exists before any controls or mitigations are applied. When new risks are added to the register, the inherent score will help to identify areas that pose the highest risks if no measures are taken, and guide where resources need to be focused. It also demonstrates if mitigating controls are effective in reducing the risk level.
- 3.5. Of the 24 risks, 16 (67%) are rated as significant:

No. Risks	Low (1-3)	Moderate (4-6)	High (8-12)	Significant (15-25)
24	0	0	8	16

3.6 The following table presents the risks as split across Council directorates:

Department	No. Risks	Low (1-3)	Moderate (4-6)	High (8-12)	Significant (15-25)
BGI	1				1
CC	10			4	6
CYP	3			1	2
Finance	3				3
H&C	3			2	1
OPS	3			1	2
Multi (CR29)	1				1
TOTAL	24	0	0	8	16

3.7 In exercising their duty to scrutinise those risks presented, the Audit Committee are requested to consider the points below in relation to the information detailed for each risk:

- Does the Key Potential Impact accurately describe the real risk to the Council?
- Are the risk scores (Current and Target) reflective of the current position?
- Are the Current Controls still operating effectively?
- Do the Current Controls articulate how they contribute to managing the risk?
- Have or will the Planned Actions achieve or go towards mitigating the risk further?
- Horizon scanning – Is the Committee aware of any significant changes that could affect the risk in the future?

4 Trend Analysis

4.1 This section of the report reflects the current position of each risk following review by the Risk Owner:

Risks that have increased in score

4.2 During this reporting period, **1** risk has increased in score:

- **CR30 – Staff Safety**

Risks that have decreased in score

4.3 During this reporting period, **0** risks have decreased in score:

Risks that have remained static

4.4 During this reporting period, **20** risks have remained static:

- **CR1 – Financial Sustainability**
- **CR3 – Security and Resilience**
- **CR4 – Digital Transformation**
- **CR5 – Increasing Demand Pressures**
- **CR6 – Climate Change**
- **CR7 – ICB Implementation and Establishment**
- **CR9 – Workforce Skills and Capability**

- **CR11 – Building Management (Operational Health & Safety)**
- **CR12 – Children’s Social Care Services**
- **CR13 – Regulatory Compliance**
- **CR15 – Regeneration and Development**
- **CR16 – Special Educational Needs and Disabilities**
- **CR19 – Financial Capacity**
- **CR20 – Increasing Energy Prices**
- **CR21 – Project Safety Valve**
- **CR23 – Adult Social Care Reforms and CQC Inspection**
- **CR28 – Asylum and Immigration**
- **CR29 – Reinforced Autoclaved Aerated Concrete**
- **CR31 – Staff Wellbeing and Absence** (*risk is decreasing*)
- **CR33 – Housing Services Transition**

Risks that have not been reviewed

- 4.5 During this reporting period **0** risks have not been reviewed by their assigned Risk Owners.

Risks that have reached their target level

- 4.6 **4** risks have reached their target level:
- **CR12 – Children’s Social Care Services** (*to remain for oversight*)
 - **CR13 – Regulatory Compliance** (*to remain for oversight*)
 - **CR20 – Increasing Energy Prices** (*to remain for oversight*)
 - **CR23 – Adult Social Care Reforms and CQC Inspection** (*to remain for oversight*)

New risks

- 4.7 During this reporting period **2** new risks have been added to the Corporate Risk Register:
- **CR34 – Sure Maintenance Contract**
 - **CR35 – Insurance Cover**

5 Risks Presented for Closure

- 5.1 Since the last meeting of the Audit Committee, **1** risk has been identified as recommended for closure:
- **CR32 - General Election** (*Complete*)

6 Deep Dives

- 6.1 The purpose of the Deep Dive Report is to promote discussion and closer scrutiny of specific risks selected by the Audit Committee, to ensure appropriate controls are implemented and rationale adequately explained.
- 6.2 At the July meeting, the Audit Committee requested detailed reports in respect of the following 2 risks:
- **CR3 – Security and Resilience**
 - **CR19 – Financial Capacity**
- 6.3 The report for the Deep Dive of CR3 is included within Appendix C for review, analysis and discussion.

- 6.4 The Deep Dive for CR19 is proposed to be provided at the next Audit Committee meeting in February 2025.
- 6.5 In addition to CR19, the Audit Committee are requested to select a further risk from the open risks captured on the Corporate Risk Register, for Deep Dive analysis at their subsequent meeting.

7 Recommendations

7.1 The Audit Committee is asked to:

- Note the update provided;
- Receive the Corporate Risk Register at Appendix A;
- Review the Risk Matrix presented at Appendix B;
- Review the information presented;
- Review, analyse and discuss the Deep Dive Report at Appendix C;
- Determine whether the level of assurance provided against the risks is sufficient;
- Approve the proposal that the deep dive of CR19 – Financial Capacity is provided the next meeting of the Audit Committee;
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